#### LEAD MEMBER FOR CHILDREN AND FAMILIES



### MONDAY 19 FEBRUARY 2018 - COMMITTEE ROOM - COUNTY HALL, LEWES

# 2.45 PM OR AT THE CONCLUSION OF THE LEAD MEMBER OF EDUCATION AND ISEND, WHICHEVER IS THE LATER.

**DECISIONS** to be made by the Lead Member for Children and Families, Councillor Sylvia Tidy

#### AGENDA

- Decisions made by the Lead Cabinet Member for Children and Families on 11 December 2017 (Pages 3 4).
- 2 Disclosures of interests.

Disclosure by all Members present of personal interests in matters on the Agenda, the nature of any interest and whether the Member regards the interest as prejudicial under the terms of the Code of Conduct.

3 Urgent items.

Notification of items which the Lead Members consider to be urgent and propose to take at the end of the appropriate part of the Agenda.

- 4 Collaboration Agreement for Integrated Services between East Sussex County Council and East Sussex Healthcare Trust (ESHT) for 0-5 Services (Pages 5 6).
- 5 Any urgent items previously notified under agenda item 3.

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9 February 2018

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## Agenda Item 1

#### LEAD MEMBER FOR CHILDREN AND FAMILIES

DECISIONS made by the Lead Member for Children and Families, Councillor Sylvia Tidy, on 11 December 2017 at County Hall, Lewes

Councillors David Elkin and Kathryn Field spoke on item 4 (see minute 3)

#### 1 DECISIONS MADE BY THE LEAD CABINET MEMBERS ON 12 OCTOBER 2015

1.1 The Lead Member approved as a correct record the minutes of the meeting held on 12 October 2015.

### 2 REPORTS

2.1 Reports referred to in the minutes below are contained in the minute book.

#### 3 PROPOSED EXTENSION OF LANSDOWNE SECURE CHILDREN'S HOME

- 3.1 The Lead Member for Children and Families considered a report by the Director of Children's Services which presented the business case for extending Lansdowne Secure Children's Home. The Lead Member also considered the written comments of Councillor Galley.
- 3.2 The Lead Member RESOLVED to: (1) note the work of the project group when considering the benefits and risks associated with a proposed expansion; and
- (2) agree to extend the current number of beds at Lansdowne Secure Children's Home from 7 to 11/12.

#### Reasons

3.3 The business case takes into account the current performance of the service, the cost of operations, the charges that can be applied to placements and the level of demand that are known and anticipated for such placements. There are a number of risks that are recognised in respect of operating a secure unit, and increasing capacity also increases the financial risk of earning income from placements outside of ESCC to cover operating costs. However it is considered that the benefits outweigh the risks.



## Agenda Item 4

Report to: Lead Member for Children and Families

Date of meeting: 19 February 2018

By: Director of Children's Services

Title: The Establishment of a Collaborative Partnership Agreement with

East Sussex Health Care Trust (ESHT) for the provision of an

integrated 0-5 service.

Purpose: Approval of the Collaboration Agreement for Integrated Services

between ESCC and ESHT

#### **RECOMMENDATIONS:**

Lead Member is recommended to approve the following:

- 1) To enter into a collaborative partnership with ESHT for delivery of an integrated 0-5 service with effect from 1 April 2018; and
- 2) To delegate authority to the Director of Children's Services to approve the terms of such Collaboration Agreement, and to take any actions arising from the collaborative partnership.

### 1 Background

- 1.1 The integrated 0-5 Health Visiting & Children's Centres Service has operated from April 2016 under an integrated joint management structure aligned to the Clinical Commissioning Group (CCG) locality areas. The Health Visiting (HV) element of the service is commissioned by Children's Services Department (CSD) from East Sussex Healthcare Trust (ESHT), using ring-fenced Public Health Grant funding for delivery of the Healthy Child Programme.
- 1.2 When the Health Visiting contract transferred from NHS England to the Local Authority in October 2015, a two year contract waiver was agreed from April 2016, to allow service redesign to be undertaken. The current contract with ESHT comes to an end on 31 March 2018, and therefore a new arrangement needs to be in place by 1 April 2018.
- 1.3 Having considered a number of options for delivery of the new service it was recommended to and agreed by the Children's Strategic Planning Group in July 2017 that a collaborative partnership with ESHT for the provision of Health Visiting, Family Keywork and Children's Centres be entered into. Lead Member approval is required in order to formally enter into the Collaboration Agreement so that the collaborative partnership can commence with effect from 1 April 2018.

#### 2 Supporting information

- 2.1 The proposed collaborative partnership with ESHT is entered into under the old "Hamburg" exemption, now codified in regulation 12 of the Public Contracts Regulations 2015 (PCR). A cooperation under Regulation 12 of the PCR is different in a number of respects from a traditional services contract.
- 2.2 The collaborative partnership with ESHT will have a different operational, management and financing approach than those that are currently in place. The proposed partnership structure entails staff from both parties contributing to the provision of the service, with co-located teams and a joint management structure. Furthermore, the proposed collaborative partnership will adopt an aligned budget, more details of which are set out in section 3 of this report.

- 2.3 The principles of collaboration have been agreed with ESHT and a formal Collaboration Agreement is in the process of being finalised. The Collaboration Agreement sets out the parties' respective obligations and contributions to the collaborative partnership as well as the risk sharing arrangements between the two parties and standards of service that both parties are expected to deliver.
- 2.4 The integration of these services under the collaborative partnership will act as a "test case" during the Accountable Care test-bed period. The long term plan is for further integration with School Health services and aligning the public health nursing functions by April 2020. If the collaborative partnership is agreed by the Lead Member, the future reconfiguration of services will be addressed as part of the Early Help Service review.

#### 3 Finance section

- 3.1 Budgets for the 0-5 Integrated Early Help and Children's Centre service are composed of a base Council budget of £3.988m and a Public Health grant element of £6.3m. The base council budget will form part of the wider Early Help Review with the requirement of £2.6m savings to be made in 2019-20. The Public Health grant is ring-fenced until 2020-21 and in 2019/20 it is proposed that £6.3 million will be spent on the Health Visiting element of the integrated service.
- Under the Collaboration Agreement, ESHT will invoice on a monthly basis based on 1/12<sup>th</sup> 3.2 of the annual cost of delivering the health visiting element of the integrated service. That amount will then be reconciled monthly to reflect the actual cost of delivering the services during the previous month (particularly to take account of any vacancies). The proposed financing arrangements will avoid any overpayment.

#### 4 Conclusion and reasons for recommendations

- 4.1 Considerable progress has been made to establish an integrated 0-5 service with significant improvement in data capture and in performance against key performance indicators. A move away from ESHT as the current provider would be likely to de-stabilise the service and thus have a negative impact on the progress achieved thus far.
- 4.2 The proposed arrangements with ESHT have been structured in accordance with the requirements of Regulation 12 of the PCR. It is therefore recommended that the Lead Member approve the proposed collaborative partnership between ESCC and ESHT for delivery of an integrated 0-5 service from 1 April 2018. In addition, the Lead Member is recommended to delegate authority to the Director of Children's Services to approve the terms of the Collaboration Agreement between ESHT and ESCC and to take any actions arising from the collaborative partnership.

#### STUART GALLIMORE **Director of Children's Services**

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LOCAL MEMBERS